



COMMISSION DE SERVICES RÉGIONAUX
**SUD-EST
SOUTHEAST**
REGIONAL SERVICE COMMISSION

2025 ANNUAL REPORT





2025 ANNUAL REPORT

PRESENTED TO

The Honourable Aaron Kennedy
Minister of Local Government
and
Mayors and Rural District Representative of the
Southeast Regional Service Commission

The Southeast Regional Service Commission
hereby respectfully submits its
13th Annual Report of activities for the year 2025

Maxime O. Bourgeois

Mayor Maxime O. Bourgeois
Chair

Roland LeBlanc

Roland LeBlanc
CEO

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MESSAGE FROM THE CHAIR

Maxime O. Bourgeois

MAXIME O. BOURGEOIS

CHAIR, SOUTHEAST REGIONAL SERVICE COMMISSION

Regional Leadership in a Time of Growth

Southeast New Brunswick continues to demonstrate what is possible when municipalities choose to collaborate with purpose and ambition. As Chair of the Southeast Regional Service Commission, I am proud of the coordinated and results-driven progress achieved in 2025.

Our region is experiencing historic growth. With construction values surpassing \$1 billion for the first time, sustained population expansion, and increasing economic diversification, Southeast New Brunswick remains one of the province's leading drivers of economic vitality. Growth of this magnitude brings opportunity, but it also brings responsibility. It requires thoughtful governance, strategic planning, and a unified regional voice.

The Board of Directors, comprised of the mayors of our 12 municipalities and the representative of the Southeast Rural District, continues to provide strong and steady leadership. In 2025, the Board focused on aligning regional priorities, strengthening accountability, and advancing initiatives that support long-term sustainability. Our work is grounded in cooperation, respect for local autonomy, and a shared understanding that many challenges are best addressed regionally.

Through the implementation of our 2024–2026 Regional Strategic Plan, we have moved decisively from vision to execution. The Board has supported progress in regional transportation planning, infrastructure cost-sharing for sport, recreation and cultural facilities, integrated land use planning, economic development coordination, community development and social

sustainability, and environmental leadership through Eco360. We also strengthened public safety preparedness and enhanced transparency through expanded data systems and reporting tools.

The Southeast RSC exists to ensure that growth is managed intelligently and equitably across communities of all sizes. By coordinating services and reducing duplication, we create efficiencies that benefit every resident in the region.

Looking ahead to 2026, the final year of our current Strategic Plan, our focus remains clear: consolidating gains, strengthening governance frameworks, and continuing to build the foundation for the next strategic cycle. The region's momentum is strong, but our responsibility is to ensure that growth remains sustainable, inclusive, and fiscally responsible.

On behalf of the Board, I extend sincere appreciation to our municipal councils, our provincial and federal partners, our community stakeholders, and the dedicated staff of the Southeast RSC. Regional success is never the work of one institution alone. It is the result of shared commitment and collective leadership.

Together, we will continue to shape a strong, resilient, and forward-looking Southeast Region.



MESSAGE FROM THE CEO

Roland LeBlanc

ROLAND LEBLANC, P.ENG.

CEO, SOUTHEAST REGIONAL SERVICE COMMISSION

From Strategy to Measurable Regional Impact

2025 was a year defined by disciplined execution and measurable results.

Building on the framework established in the 2024–2026 Regional Strategic Plan, the Southeast RSC continued its transition from planning to implementation. Across all divisions, our focus was clear: deliver coordinated regional services efficiently, responsibly, and transparently.

Operationally, significant milestones were achieved. Economic Development initiatives generated an estimated \$4.9 million in measurable regional impact, while international partnerships and the OECD–New Brunswick Forum on Place-Based Economic Development elevated the region’s profile nationally and internationally. Regional Tourism, transportation feasibility work, and infrastructure cost-sharing initiatives continued to mature under a coordinated regional framework.

Eco360 successfully implemented the Regional Waste Collection Service across participating jurisdictions, strengthened diversion programs, expanded landfill infrastructure, and achieved record environmental performance, including 79,000 tonnes of CO₂e reductions and nearly 7 million kWh of renewable electricity generated through landfill gas recovery.

Plan360 supported another record year of development activity, with the total value of building permits increasing by 12% over the previous record set the year before, and residential units rising by more than 9%. This sustained growth reinforces the importance

of integrated land use planning, coordinated infrastructure alignment, and reliable public data through tools such as the Open Data Hub.

Community and Social Development efforts strengthened nonprofit capacity, supported housing innovation, and advanced initiatives focused on mental health and food security. These investments reflect our belief that economic growth must be matched by social resilience.

Internally, we continued to strengthen governance systems, financial stewardship, performance measurement tools, and communications platforms. Increased transparency, structured reporting, and data-driven decision-making ensure that our Board and municipal partners are supported with clear, evidence-based information.

None of these accomplishments occur in isolation. They reflect the dedication of our staff, the leadership of our Board of Directors, and the collaboration of municipal, provincial, federal, and community partners across Southeast New Brunswick.

As we move into 2026, our final year under the current Strategic Plan, our priorities remain consistent: fiscal discipline, operational excellence, coordinated regional planning, and measurable outcomes. The momentum built in 2025 positions the Southeast RSC to continue supporting sustainable growth and strengthening quality of life across the region.

We remain committed to building solutions from the ground up, ensuring that every initiative contributes to a stronger, more connected Southeast New Brunswick.



SOUTHEAST REGIONAL PROFILE

Serving 236,832 residents across Westmorland and Albert counties, 27.23% of New Brunswick's population, Southeast New Brunswick entered 2025 as one of the province's largest and fastest growing regions.

Spanning approximately 6,104 square kilometres and encompassing 12 municipalities and the Southeast Rural District, the region continues to play a central role in provincial growth and regional service delivery. Its mix of urban, suburban, rural, and agricultural communities contributes to a diverse and interconnected regional landscape.

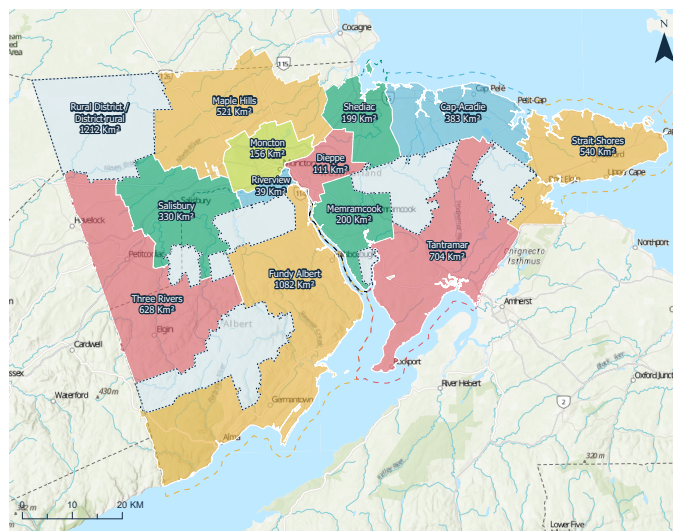
In the driver's seat, the Southeast RSC, the largest Regional Service Commission in New Brunswick, continued its leadership role in supporting member municipalities and the Southeast Rural District.

In 2025, the Southeast RSC continued to strengthen regional collaboration by working closely with municipal partners and stakeholders to deliver a comprehensive suite of coordinated services. The Commission advanced priorities in community and social development, economic development and tourism promotion, regional transportation planning and coordination, and infrastructure cost-sharing for regional sport, recreation, and cultural facilities. The Southeast RSC also maintained its leadership in integrated land use planning, mosquito management, and solid waste management, ensuring services were delivered efficiently and responsively across the region.

As Southeast New Brunswick continues to experience growth, the Southeast RSC remains committed to strong governance, strategic regional planning, and service excellence that enhances the overall quality of life for residents.

The Southeast region includes 12 municipalities and one rural district:

- Cap-Acadie
- Dieppe⁺
- Fundy Albert
- Maple Hills
- Memramcook
- Moncton⁺
- Riverview
- Salisbury
- Shediac
- Strait Shores
- Tantramar
- Three Rivers
- Southeast Rural District



*Population from Statistics Canada

+The Southeast RSC does not provide land planning services for the municipalities of Moncton and Dieppe.

Economic Landscape

Southeast New Brunswick is one of the province's primary economic regions, contributing significantly to provincial growth, employment, and investment activity. The region benefits from a diversified economic base that supports resilience across economic cycles and reduces reliance on any single industry.

Key sectors include transportation and logistics, healthcare and social assistance, education, retail and wholesale trade, tourism and hospitality, manufacturing, and construction. The region also supports a strong concentration of small and medium-sized enterprises, alongside major institutional and private sector employers. This balanced mix of industries contributes to steady labour market performance and sustained economic activity.

Strategically positioned along major transportation corridors, Southeast New Brunswick serves as a gateway for the movement of goods and services within Atlantic Canada and beyond. The region is supported by national highway infrastructure, rail connectivity, air transportation services, and proximity to marine shipping routes. This integrated transportation network enhances supply chain efficiency, supports export-oriented industries, and strengthens the region's role in provincial trade and distribution.

Population growth and workforce expansion continue to influence the region's economic trajectory. Residential development, commercial investment, and industrial expansion reflect sustained demand and business confidence. Infrastructure investments and land development initiatives further support long-term economic capacity.

Overall, Southeast New Brunswick maintains a dynamic and evolving economic environment, characterized by diversification, strategic connectivity, and continued investment. These factors position the region as a critical contributor to New Brunswick's overall economic performance and financial stability.

Culture and Recreation

Culture and recreation are fundamental to quality of life in Southeast New Brunswick and contribute meaningfully to the region's social cohesion, tourism appeal, and economic vitality. The region's cultural landscape reflects a rich blend of Acadian, Loyalist, and Indigenous heritage, expressed through language, arts, festivals, and community traditions. Continued population growth, driven in part by increased immigration, is expanding this cultural mosaic and fostering a more diverse, vibrant, and globally connected community.

Southeast New Brunswick offers a diverse mix of cultural institutions, performance venues, galleries, museums, and heritage sites that support both local participation and regional tourism. Annual festivals and community events attract visitors from across the province and beyond, generating economic spin-offs for hospitality, retail, and service sectors while reinforcing regional identity.

The region's natural assets are equally significant. Coastal shorelines, protected natural areas, beaches, and extensive trail networks provide year-round recreational opportunities across all seasons. These outdoor amenities support public health and wellness while enhancing the region's attractiveness for residents, businesses, and newcomers.

Public recreation facilities, community centres, and organized sport and leisure programs further contribute to inclusive access to recreation across age groups and communities. Ongoing investments in cultural infrastructure, green spaces, and active transportation networks strengthen long-term livability and regional competitiveness.

Collectively, Southeast New Brunswick's cultural vibrancy and recreational assets play a central role in shaping the region's identity, supporting tourism development, and enhancing overall quality of life.

Conclusion

Southeast New Brunswick continues to demonstrate the strength that comes from coordinated regional leadership, economic diversification, and vibrant communities. As one of the province's fastest-growing regions, its expanding population, strategic infrastructure, and dynamic cultural landscape position it as a key driver of New Brunswick's overall prosperity.

Through ongoing collaboration among municipalities and the Southeast Rural District, and under the leadership of the Southeast RSC, the region continues to grow with purpose and shared direction. By advancing sustainable development, strengthening governance, and delivering integrated regional services, Southeast New Brunswick remains well-positioned to meet evolving needs.



GOVERNANCE & ADMINISTRATION

The Southeast RSC is overseen by a Board made up of the mayors from its 12 member municipalities, along with a representative of the Southeast Rural District. This governing body is responsible for setting strategic priorities and providing overall guidance, while the day-to-day operations of the Commission are carried out by the corporate team.

Led by Chief Executive Officer Roland LeBlanc, the corporate team is responsible for delivering regional services in a manner that is effective, accountable, and responsive to the needs of member communities. Administrative staff play a key role in supporting internal operations and ensuring consistency, coordination, and sound organizational practices.

Financial stewardship is led by Chief Financial Officer Stephanie Thorne, who oversees fiscal planning and resource management to support the Commission's mandate.

Communications efforts are guided by Director of Communications Genevieve Alderson, whose work focuses on strengthening transparency, stakeholder engagement, and public awareness of the Commission's services and initiatives. For most of the reporting year, while she was on maternity leave, communications leadership was assumed by Sebastian Hultberg, who maintained oversight of outreach and public engagement efforts.

Together, the leadership and staff reflect a strong commitment to collaboration, good governance, and the long-term success of the Southeast region.

The Year in Review

2025 was a year of growth, coordination, and measurable progress.

Building on the foundation of the 2024 - 2026 Regional Strategic Plan, the Commission continued its shift from strategic planning to full implementation, delivering coordinated outcomes across all mandated services.

As one of the province's fastest-growing regions, Southeast New Brunswick experienced sustained development momentum, with construction activity surpassing the \$1 billion mark for the first time. This milestone underscored the importance of integrated land-use planning, infrastructure alignment, and regional collaboration.

Across divisions, the focus remained consistent: strengthening service delivery, improving system coordination, and advancing long-term sustainability. Operational improvements, enhanced data systems, expanded partnerships, and targeted investments supported measurable progress in environmental performance, economic development, social infrastructure, tourism, transportation, and public safety.

At the organizational level, communications, financial stewardship, and performance tracking systems continued to mature, reinforcing transparency, accountability, and responsible resource management.

These efforts reflect a year defined not only by activity, but by disciplined execution and measurable regional impact. As the Southeast RSC enters the final year of its current Strategic Plan, the progress achieved in 2025 provides a strong platform for continued coordinated action.



*Roland
LeBlanc*

ROLAND LEBLANC

CEO

2025 Highlights

In 2025, we delivered measurable outcomes across all our mandated services:

\$1.07 billion
in regional construction value
marking the highest annual total on record.

Regional Waste Collection Service
**implemented across
eight municipalities**
and the Southeast Rural District.

79,000 tonnes
CO₂e reduced (+44%) and
6.98 million kWh
of renewable electricity generated
through landfill gas recovery.

An estimated
\$4.9 million
in measurable economic impact
through entrepreneurship and workforce
initiatives.

**OECD—
New Brunswick Forum**
hosted, welcoming more than
300 participants
from around the globe and elevating
the region's international profile.

Open Data Hub launched
expanding public access to regional
datasets and planning tools.

421 participants
trained through bilingual nonprofit and
municipal capacity-building sessions.

Regional Tourism Website
launched creating a centralized digital
platform to enhance destination
marketing and regional coordination.

Transportation feasibility and governance
studies advanced, supporting future
regional mobility solutions.

Newsletter readership surpassed
25,000,
reflecting growing public engagement.



Board of Directors

Community	Board Member	Meeting Attendance
Cap-Acadie	Mayor Serge Léger	8 of 9
Dieppe	Mayor Yvon Lapierre	5 of 9
Fundy Albert	Mayor Jim Campbell <i>(Elected on April 14, 2025)</i>	5 of 9
Maple Hills	Mayor Erica Warren	8 of 9
Memramcook	Mayor Maxime O. Bourgeois	8 of 9
Moncton	Mayor Dawn Arnold / Deputy Mayor Paulette Thériault	6 of 9
Riverview	Mayor Andrew LeBlanc	9 of 9
Salisbury	Mayor Robert Campbell	9 of 9
Shediac	Mayor Roger Caissie	8 of 9
Strait Shores	Mayor Jason Stokes / Rep. Greg Lutes	6 of 9
Tantramar	Mayor Andrew Black	9 of 9
Three Rivers	Mayor Peter Saunders	8 of 9
Southeast Rural District	Gaius Ricker, Representative	8 of 9

Community	Alternate Board Member
Cap-Acadie	Marc-André Vienneau
Dieppe	Mélyssa Janin / Ernest Thibodeau
Fundy Albert	John Ereaux / Heather Ward Russell
Maple Hills	David Gingras
Memramcook	Normand Dupuis / Yanic Vautour
Moncton	Shawn Crossman / Paulette Thériault
Riverview	Stephen Gouzoules / Jeremy Thorne
Salisbury	Phyllis Bannister / Nathan O'Blenis
Shediac	Sylvie Colette-Boudreau
Strait Shores	Annamarie Boyd
Tantramar	Matt Estabrooks
Three Rivers	Dennis Murphy
Southeast Rural District	Joel Bourque

Strategic Plan Update

From Framework to Full Implementation

The 2024 - 2026 Regional Strategic Plan continues to serve as our guiding framework for coordinated regional action. Following foundational work in 2024 focused on benchmarking, systems development, and structural alignment, 2025 marked a decisive shift toward execution.

Throughout the year, the Strategic Plan functioned not simply as a vision document, but as an operational roadmap. Divisions aligned workplans, budgets, and performance indicators to the Plan's core pillars, ensuring that initiatives across environmental management, land planning, economic development, social infrastructure, regional connectivity, and public safety advanced in a coordinated manner.

Implementation in 2025 emphasized three key priorities:

Operational Alignment

Standing Committees, member municipalities, and external stakeholders operated within the Southeast RSC's strategic framework, strengthening regional coordination and reducing duplication across services.

Performance Measurement

Data systems, reporting tools, GIS capabilities, and analytics continued to mature. Enhanced internal tracking improved transparency and supported evidence-based decision-making at both the Board and administrative levels.

Systems Strengthening

Organizational capacity continued to expand to support municipal reform and service growth, through strengthened policy frameworks, governance refinement, digital

modernization, and enhanced collaboration.

By embedding the Strategic Plan into day-to-day operations, we ensured that individual initiatives contributed to broader regional outcomes rather than functioning in isolation.

Year Two of our Regional Strategy

As the second year of the 2024 - 2026 strategy, 2025 demonstrated steady advancement across all pillars. Divisions' initiatives were increasingly integrated, performance metrics became more consistent, and cross-departmental collaboration improved overall service efficiency. The year reinforced the value of:

- Coordinated regional planning
- Transparent reporting and data accessibility
- Structured stakeholder engagement
- Long-term infrastructure alignment
- Shared regional accountability



Looking Ahead

As we move into the final year of the 2024 - 2026 Strategic Plan, attention will focus on consolidating gains, refining performance indicators, and preparing the foundation for the next strategic cycle. Lessons learned in 2025 will inform future priority-setting, ensuring that regional growth continues to be supported by strong governance, measurable outcomes, and coordinated service delivery.

Scan to explore the 2024–2026 Regional Strategic Plan in detail.



SOUTHEAST • SUD-EST



WHO WE ARE & WHAT WE DO

"From launching regional waste collection to advancing diversion and landfill-gas recovery, 2025 reflected Eco360's continued focus on efficiency, sustainability, and regional collaboration."

Operating from their Solid Waste Facility in Berry Mills, Eco360 continues to deliver integrated waste management services across Westmorland and Albert counties while supporting partner regions through disposal and material processing services. Through facility operations, the Mobile Eco-Depot program, and specialized waste diversion initiatives, Eco360 plays a central role in managing residential, commercial, institutional, and industrial waste streams within the region.

Under the leadership of Director Sebastian Hultberg and a dedicated operations team, Eco360 remains committed to environmental stewardship, regulatory compliance, and continuous operational improvement.

By advancing diversion efforts, operating within the new provincial extended producer responsibility (EPR) framework, and maintaining high safety and environmental standards, Eco360 contributes to a more sustainable and resilient regional waste management system.



*Sebastian
Hultberg*

SEBASTIAN HULTBERG
DIRECTOR OF SOLID WASTE

FACILITIES

Material Recovery Facility (MRF)
Composting Facility
Sanitary Landfill
Public Drop-Off
Construction & Demolition (C&D)
debris disposal site
Household Hazardous Waste Depot
...and more!

For a full list of Eco360 facilities, services and programs visit eco360.ca

2025

at a Glance

In 2025, Eco360 strengthened regional coordination, expanded infrastructure, and achieved record environmental performance.

A major milestone was the successful implementation of the Regional Waste Collection Service, now serving eight municipalities and the Southeast Rural District. This transition improved operational consistency and enhanced service delivery for residents.

Eco360 completed the first full year of operation of the Household Hazardous Waste Depot, expanding access to safe disposal services. At the Materials Recovery Facility, Eco360 maintained strong performance while supporting Circular Materials under the provincial Extended Producer Responsibility framework.

Environmental results reached new levels in 2025. Through enhanced landfill gas recovery, Eco360 achieved 79,000 tonnes of CO₂e in greenhouse gas reductions and generated 6,986,000 kWh of renewable electricity. Waste volumes increased modestly, while diversion programs continued to expand, including significant growth in mattress and glass recycling.

NEW INITIATIVES

In 2025, Eco360 advanced key structural and operational improvements:

- Expanded landfill capacity through construction of two new cells and a sedimentation pond.
- Enhanced curbside education and contamination reduction efforts.
- Formalized Audit Centre agreements with Circular Materials, serving both New Brunswick and Nova Scotia.
- Increased digital engagement, with over 46,000 households using the Eco360 app.
- Strengthened compost market development and organics diversion strategies.

These initiatives reinforce the long-term sustainability and efficiency of the region's waste management system.

2025

Highlights

46,000+

HOUSEHOLDS

are receiving waste collection reminders through the Eco360 app, making us one of the regions with the highest user rates in Canada!

Download the Eco360 app for easy access to pick-up schedules, collection reminders, sorting tips and more!



GLASS RECYCLING PROGRAM

continues to impress

We recovered 162 tonnes (+14%) of glass (the equivalent of 400,000 mason jars).



Scan to find out more information and a list of glass depots.

We recycled **7,285** (+106%)
MATTRESSES

That's enough to cover 2 full size soccer fields!

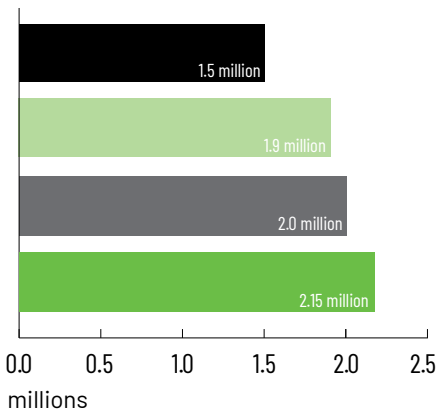
We generated 6,986,000kWh of electricity from the Eco360 Landfill Gas Generator.

We achieved 79,000 tonnes of CO₂e in greenhouse gas reductions, a 44% increase (equivalent to removing 1,000 tanker trucks of gasoline from use).

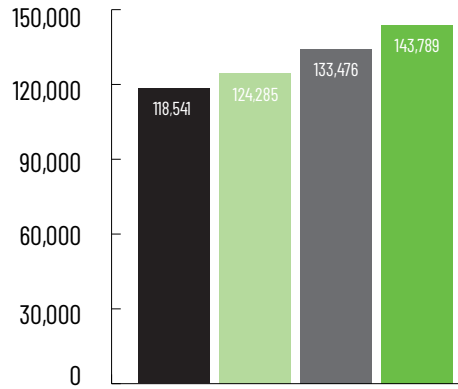
ANNUAL WASTE TONNAGES



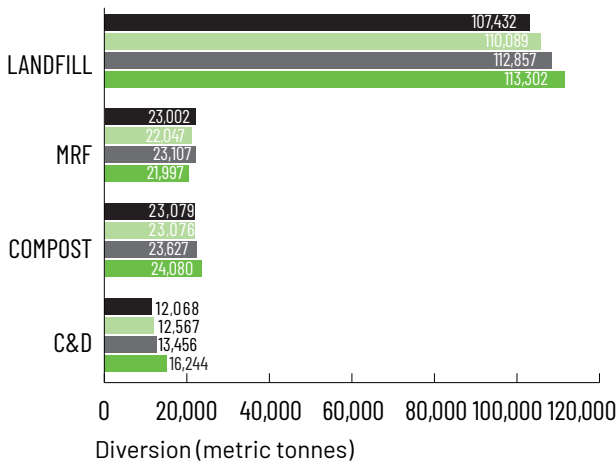
BATTERIES DIVERTED



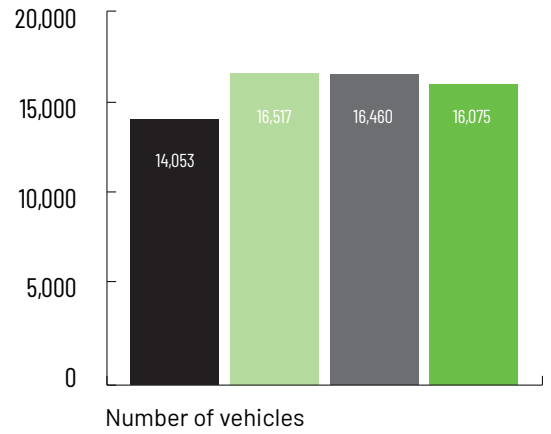
SITE VISITORS



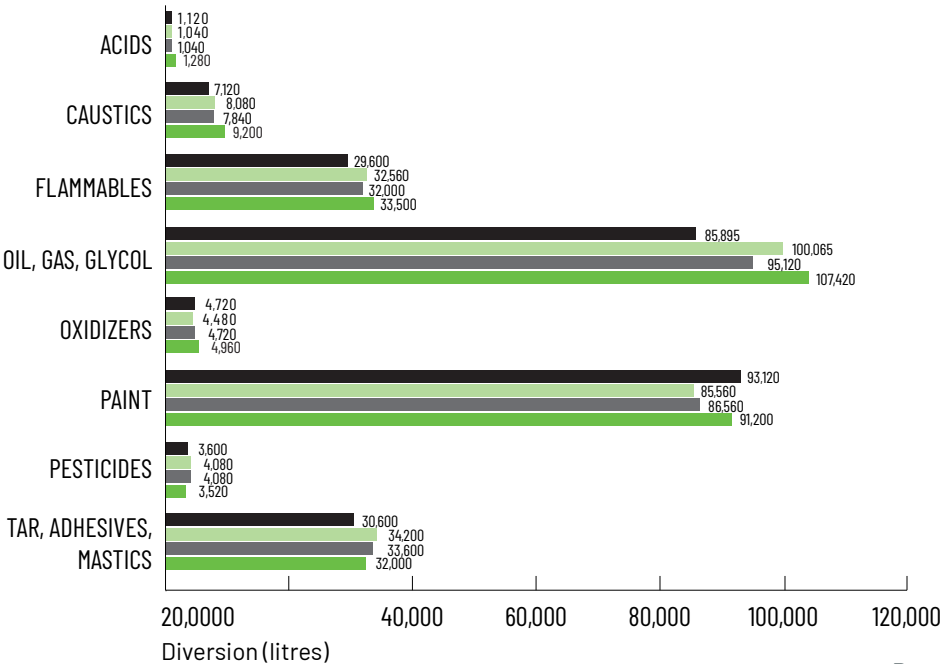
TONNAGE RECEIVED



HOUSEHOLD HAZARDOUS WASTE DEPOT VISITORS



HOUSEHOLD HAZARDOUS WASTE



Scan for more information regarding Eco360's current pricing, hours, and services.



Who We Are & What We Do

“Southeast New Brunswick has recorded five consecutive years of unprecedented growth. In 2025, regional development values exceeded \$ 1 billion for the first time.”

Plan360 is the land planning division of the Southeast Regional Service Commission, led by Director Sébastien Doiron. The division provides professional planning services to municipalities across Southeast New Brunswick – with the exception of the Cities of Moncton and Dieppe, guiding development through municipal plans, zoning by-laws, subdivision review, and development oversight.



*Sébastien
Doiron*

SÉBASTIEN DOIRON
DIRECTOR OF PLANNING

Comprised of planners, development officers, inspectors, and GIS professionals, the team works to balance growth with environmental responsibility and community well-being. In addition to supporting day-to-day development applications, Plan360 plays a strategic role in shaping long-term land use policy and infrastructure planning.

The division also administers and supports the Southeast Planning Review and Adjustment Committee (PRAC) under the Community Planning Act. By working closely with municipal councils, stakeholders, and residents, Plan360 ensures that land use decisions are transparent, legislatively compliant, and aligned with both local priorities and broader regional objectives.



Scan for more details on
Plan360 and its services.

2025 At a Glance

Building on the Southeast RSC 2024-2026 Strategic Plan and following its core principles, Plan360 spent 2025 advancing its mission to develop and maintain official land use plans with greater accountability and transparency for local governments and stakeholders.

Key areas of progress fell into three broad categories:

- **Streamlining service delivery:** The team continued to implement measures to simplify permit issuance, application processing, and information access on zoning and land use regulations, making the planning process more efficient and transparent for residents, businesses, and local governments.
- **Updating municipal by-laws:** The division reviewed and updated planning and development by-laws to align with the new municipal entities established through local governance reform.
- **Enhancing mapping and data:** Municipal mapping continued to be updated, with refreshed statistical profiles that strengthen understanding of the region's communities and support informed planning decisions. In 2025, the team upgraded to the latest version of the application platform, improving system performance, functionality, and reliability. Work remains focused on continuous system improvement and on keeping all mapping resources accurate and up to date.

New Initiatives



In 2025, the Plan360 team embraced new initiatives while advancing ongoing projects, including:

- Adopted new Municipal Plans for Cap-Acadie and Riverview, as well as a consolidated Municipal Plan for Salisbury, creating a cohesive long-term framework to guide growth and sustainable development.
- Enhancing open data and geoportals: In 2025, Plan360 officially launched its Open Data Hub, providing centralized public access to regional datasets. The platform continues to evolve through new features and regular information updates, along with expanded datasets that support multiple organizational mandates. This initiative strengthens transparency and accessibility while supporting informed decision-making across Plan360's operations and throughout the region.
- Reviewing and adapting to new legislation and changes in legislation.
- Developing a Regional Plan as mandated by the Southeast RSC Board of Directors.



Trail Updates

A major milestone was achieved in the continued development of the Regional Trail Network in 2025 with the addition of 12 km of new four season multi-use trail. This project, which also included the construction of three bridges, was a partnership between Plan360 and the Town of Riverview. Of the 12 km involved in this project, seven will serve as the regional route that connects the tri-communities of Dieppe, Moncton and Riverview to Fundy Albert. With this work completed there remains only 10 km of trail to be developed between Dieppe and Shediac and 10 km between Lower Coverdale and Hillsborough. Once these two segments are completed, they will form a continuous route of approximately 65 km in length between Parlee Beach in Shediac and White Rock Recreation Area in Hillsborough.



2025 Highlights

In 2025, the Southeast Region continued to rank among the fastest-growing regions per capita in Canada, with construction activity surpassing the one-billion-dollar mark.

	Southeast Region	Plan360*
Construction value	\$1,078,949,857	\$421,735,644
Number of permits issued	2,841	1,130
Units created	3,501	1,136

Total construction value in the region exceeded \$1.07 billion, reflecting sustained residential growth alongside significant institutional and multi-residential investment.

**Note that values from Moncton and Dieppe were provided for inclusion in this report as Plan360 does not provide their planning services. For this reason, values for the portion of the region served by Plan360 are presented separately.*

COMMUNITY	DEVELOPMENT REQUESTS												TOTAL BY MUNICIPALITY
	POLICY AMENDMENT	REGULATION AMENDMENT	REZONING	SUBDIVISIONS	ZONING CONFIRMATIONS	COMPLAINTS	RESOURCE EXTRACTION	CONDITIONAL USE	NON-CONFORMING USE	RULINGS OF COMPATIBILITY	TEMPORARY USE APPROVAL	VARIANCE REQUEST	
City of Dieppe	2		3	77	78	37		2				19	218
City of Moncton	1		18	10	199			6		1	1	62	298
Town of Cap-Acadie	1	2	4	38	28	13	19	7				6	118
Town of Riverview		1		26	43	20		8				10	108
Town of Salisbury	1		1	29	24	1		3			1	5	65
Town of Shediac	1	1	9	46	61	11		2	1	1	1	9	143
Town of Tantramar		1	2	19	14	10						2	48
Village of Fundy Albert			2	24	11	5		1				3	46
Village of Memramcook		3	4	40	10	13	8	2			2	8	90
Village of Three Rivers	1			17	7	1					1	1	28
Rural Community of Maple Hills				34	35	3					1	6	79
Rural Community of Strait Shores				9	7						1	1	18
Southeast Rural District				9	3	1						1	14
TOTAL	7	8	43	378	520	115	27	31	1	2	8	133	

2,841 Permits Issued

\$1,078,949,857 Construction Value

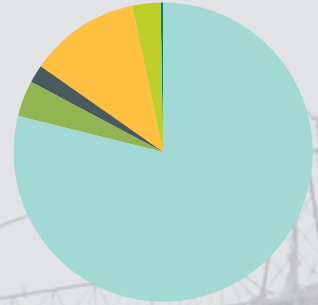
3,501 Dwelling Units Created

VALUE OF PERMIT BY TYPE

RESIDENTIAL	2,236	\$280,883,772
MULTI-RESIDENTIAL	123	\$363,697,775
INDUSTRIAL	52	\$29,219,853
COMMERCIAL	336	\$87,232,879
INSTITUTIONAL	90	\$317,505,716
AGRICULTURAL	4	\$409,862

PERMITS ISSUED BY TYPE

79%	RESIDENTIAL
4%	MULTI-RESIDENTIAL
2%	INDUSTRIAL
12%	COMMERCIAL
3%	INSTITUTIONAL
0%	AGRICULTURAL



Permit High Points

27 NEW
Institutional
permits issued

73 NEW
Multi-dwelling
Unit permits
issued

14 NEW
Industrial
permits issued

147 NEW
Two Unit /
Semi-detached
and Rowhouses
constructed

27 NEW
Commercial
permits issued

501 NEW
Garages and
Accessory
Buildings

372 NEW
Homes constructed
\$371,159 average
construction value



Scan for permits and
construction values
per municipality.



ECONOMIC DEVELOPMENT

Who We Are & What We Do

The Economic Development department of the Southeast RSC serves 12 municipalities and one rural district through an integrated, region-wide approach. Under the leadership of General Manager Francesco Calazzo, the team works across workforce development, entrepreneurship, marketing, regional liaising, and regional-level business intelligence to strengthen long-term prosperity across Southeast New Brunswick.

Rooted in place-based strategy and collaborative delivery, this service acts as both connector and catalyst, ensuring that local strengths are leveraged for regional impact. Bilingual delivery remains a core priority, with all services offered in both official languages and Francophone outreach systematically integrated across programs.

“In 2025, we generated an estimated \$4.9 million in economic impact, including \$2.4M through entrepreneurship services and \$2.5M through workforce development. From major international partnerships to bilingual grassroots training and support, our team remained committed to growing a resilient, competitive, and inclusive economy.”



*Francesco
Calazzo*

FRANCESCO CALAZZO
GENERAL MANAGER

2025 at a Glance

This was a year of acceleration and consolidation. The department expanded its international partnerships, strengthened its data and strategy delivery, and continued to serve communities on the ground. Building on the Vision 2035 foresight series launched in 2024, all studies were finalized across the region, with presentations to councils throughout 2025 and continuing into early 2026. Each community’s self-determined outlook is now being inscribed within the broader regional economic narrative.

More than 10 strategic reports were delivered in 2025. Over 600 residents received direct support through our bilingual services, such as one-on-one business counseling, entrepreneurship training, webinars, workshops, the Connector Program, and the IDEA Centre / Centre IDÉE – reaffirming our commitment to equitable regional access across Southeast New Brunswick.

Scan for additional
information
about Economic
Development.



2025 Highlights and New Initiatives

OECD–New Brunswick Forum on Place-Based Economic Development - Southeast RSC hosted over 300 participants, including international dignitaries, provincial and federal ministers, for a landmark conference co-organized with the Organisation for Economic Co-operation and Development (OECD). The event showcased Southeast NB's leadership and laid the groundwork for future collaborations. It was supported and publicly commended by ACOA and the Government of New Brunswick, notably through RDC and WorkingNB.

Entrepreneurship and Skills Development - Through partnerships with NBCC and CCNB, we developed bilingual, self-paced training programs to support aspiring entrepreneurs. Over 200 personalized business counselling sessions were delivered in 2025, helping residents validate their ideas and develop business plans across the region.

Workforce Development Strategy and SLMP Relaunch - The department finalized a regional strategy for workforce development, aligned with Vision 2035 and the forthcoming holistic economic strategy. With over 20 organizations engaged, we coordinated the relaunch of the Southeast Labour Market Partnership (SLMP), reinforcing long-term collaboration and bilingual implementation.

Strategic Reports and Regional Data Tools - 2025 marked a milestone in our role as a data provider for the region. Key reports on labour market conditions, housing demand, and demographic trends were developed to inform decision-making across sectors.

International Positioning and Delegations - Outbound and inbound missions with Grand Châtellerault (France) and direct collaborations with Business France and the OECD confirmed the region's expanding international role. These partnerships are now being leveraged to support investment attraction and innovation, in alignment with Opportunities New Brunswick (ONB) and Invest in Canada (IiC).

Strategic Visibility and National Leadership - The Southeast RSC was selected to host the 2026 national conference of the Economic Developers Association of Canada (EDAC), taking place September 14-17, 2026, confirming its leadership and growing convening capacity at the national level.

Integrated Regional Engagement - The relaunch of our Regional Liaisoning Tour, in both English and French, ensures that voices from rural and urban communities inform both day-to-day delivery and long-term planning.

Together, these achievements reflect a model of regional economic development that is data-driven, people-focused, and globally connected, designed to deliver long-term results while responding to local realities.







COMMUNITY & SOCIAL DEVELOPMENT

Who We Are & What We Do

Led by Director Annick Mondat Allemann, who joined the organization in March 2025, the Community and Social Development division of the Southeast RSC is a dedicated team working to connect community organizations, municipalities, and stakeholders to address complex social challenges across the region.

The division's work centers on strengthening nonprofit capacity, coordinating regional responses to issues such as homelessness and supportive housing, improving food security and school food systems, supporting mental health initiatives, enhancing transportation access, and fostering community resilience.

Acting as a regional bridge, the team brings together municipalities, nonprofit leaders, provincial departments, school districts, health authorities, post-secondary institutions, and other Regional Service Commissions to align efforts and maximize impact. A strong commitment to bilingual communication and inclusive engagement ensures that rural communities, francophone organizations, and equity-seeking groups are meaningfully considered in planning and implementation.

“Community and Social Development played a central role in strengthening the social infrastructure of Southeast New Brunswick in 2025. We worked alongside municipalities, community organizations, and provincial partners to help address housing pressures, food security, mental health, transportation, and nonprofit sustainability. Guided by a regional and equity-focused mandate, our team emphasized collaboration, practical tools, and data-informed decision-making to support residents across our 12 municipalities and one rural district.”



*Annick Mondat
Allemann*

**ANNICK MONDAT ALLEMANN
DIRECTOR**

2025 at a Glance

In 2025, the Community and Social Development department built on previous years’ foundations while expanding its regional leadership role. The team focused on strengthening nonprofit sustainability, improving access to practical tools and funding information, and advancing collaborative regional initiatives.

Throughout the year, the department emphasized capacity-building, partnership development, and data-informed planning to support both urban and rural communities. The team delivered multiple regional capacity-building series, including Grants 101, Food Safety Handling, Volunteer Recruitment, Retention and Recognition, and Social Media Management. Sessions were hosted in person across all municipalities and were also offered online with simultaneous French interpretation. Across these initiatives, 421 participants from 220 community organizations and municipalities increased their knowledge and reported strong intentions to apply what they learned.

Recognizing the importance of accessible funding information, the department continued expanding and maintaining the Community Grants Database, preparing and updating dozens of curated grant lists tailored to individual nonprofit organizations.

In October, the team launched a bilingual monthly Community and Social Development newsletter to share training opportunities, funding programs, tools, and community highlights. Both the English and French editions achieved readership above sector benchmarks, indicating strong engagement across audiences. A dedicated Facebook group for Southeast New Brunswick nonprofit organizations was also created and promoted throughout the year, growing from 35 members to over 115 organizations and individuals using the space to share events and resources.

New Initiatives

Actions and activities initiated by the Community and Social Development team in 2025 included:

Implementing the **Southeast Community Organizational Assessment Study**, a major regional initiative designed to map the nonprofit landscape, identify strengths and gaps, and inform decision-making. The team finalized the project plan and methodology, conducted phased outreach across all 12 municipalities, and sent individualized emails and follow-ups to more than 500 organizations. Promotion through capacity-building sessions, the nonprofit Facebook group, and Southeast RSC communication channels supported participation. The survey remained open until fall, resulting in 125 complete responses and a significantly expanded regional nonprofit database. By year-end, the project had moved into analysis and reporting, with early findings already informing training priorities and outreach strategies.

Completing the **Community Playbox initiative**, delivering a total of 12 playboxes to municipalities across the region. Each box included toys and materials to encourage free outdoor play and community engagement. Municipalities were invited to brand and paint their boxes in collaboration with local schools, artists, and community groups prior to installation in parks and public spaces, fostering a strong sense of ownership and visibility.

Advancing the **Regional Action Planning for Physical Activity in Communities pilot**, supported by an Active Communities Grant Program contribution. In collaboration with the Regional Projects team and specialized consultants (RC Strategies), the department

began developing a collaborative regional plan to better align municipal and community efforts and increase access to physical activity in communities experiencing infrastructure and programming gaps. Work will continue into 2026 to refine priorities, define shared actions, and identify long-term resourcing strategies.

Launching the **Tantramar & Strait Shores Homesharing Pilot Program** in partnership with Nursing Home Without Walls, Horizon Health Network, Vitalité Health Network, and Mount Allison University. This structured homesharing model matches residents with extra space to individuals seeking safe, affordable housing, fostering intergenerational connections, aging in place, and reduced social isolation. By leveraging existing homes rather than new construction, the pilot offers an innovative response to housing pressures and will help inform future regional approaches to housing affordability and inclusion.

Continuing administration of the **Community Action and Transportation Funds** through the Economic and Social Inclusion Corporation (ESIC), supporting initiatives such as Atlantic Wellness's Circle of Care - Phase 2 for youth mental health, Urban Rural Rides for accessible community transportation, and multiple school-based food and equipment projects. These investments combined practical service delivery with community-building, helping residents overcome barriers related to transportation, food security, and mental health.



2025 Highlights

The department's leadership role was evident in its strong partnerships and regional coordination efforts throughout the year.

Food security and school food remained priorities. The team actively participated in the New Brunswick School Food Coalition and collaborated with the Department of Education and Early Childhood Development on universal lunch and enhanced breakfast programs. The department supported communication efforts highlighting the community impact of school food investments and assisted local initiatives such as Feed to Succeed, which equipped Southeast schools with food program equipment funded through Community Action Funds.

Regular coordination with the Greater Moncton Homelessness Steering Committee, the Regional Resiliency Steering Committee, and counterparts in other Regional Service Commissions ensured alignment on resilience planning, asset mapping, nonprofit studies, and housing responses.

As the year concluded, the department prepared to launch a dedicated Community and Social Development website, deepen analysis and follow-up from the Organizational Assessment Study, plan the next cycle of capacity-building sessions, and organize the Impact Southeast Forum. Continued emphasis will be placed on collaborative approaches to homelessness and supportive housing, community resilience, school and community food systems, and the long-term health and sustainability of the nonprofit sector across Southeast New Brunswick.





REGIONAL PROJECTS

Who We Are & What We Do

The Regional Projects division of the Southeast RSC oversees a diverse portfolio of regional services including Tourism, Transportation, and Infrastructure Cost-Sharing. Under the leadership of Marc Landry, the team propels key projects forward, from showcasing the tourism assets and maximizing benefits across our region to improving regional transportation collaboration and planning. Furthermore, the team works hard building partnerships that will shape the future of regional sports, recreation, and cultural infrastructure across the Southeast region, knowing that strategic investments in these areas will result in a better quality of life for residents and deliver a more welcoming experience for residents and visitors.

“With the continued support of the Southeast RSC Board, administrative team, regional committees, and valued partners, all Regional Projects mandates, including Regional Tourism, Regional Transportation, and Regional Infrastructure Cost-Sharing have made significant progress on key strategic and priority initiatives over the past year. We look forward to seeing many of these projects and initiatives continue to evolve and be implemented in the years ahead, delivering meaningful and lasting benefits for the entire region.”



Marc Landry
MARC LANDRY
DIRECTOR

2025 at a Glance

In 2025, the Regional Projects team made tremendous strides in undertaking important projects and analysis, strengthening partnerships, and expanding partner and stakeholder engagement. Building on the base established in 2024, the team set out to achieve greater impact on regional prosperity and resilience by enhancing regional tourism efforts, improving regional transportation coordination and planning, and working to finalize the Needs Assessment and Assessment Framework of regional sports, recreation, and cultural infrastructure.



2025 Highlights

In 2025, the Regional Projects team launched several exciting projects aimed at strengthening tourism, transportation, and infrastructure across the Southeast region:

Tourism

In 2025, the primary focus was on setting the course for long-term tourism growth in Southeast New Brunswick. The goal? Unlock the region's full potential and boost the local economy. This entailed in large part bringing together industry leaders to make the most of existing strengths and tackle any gaps through the Southeast Region – Regional Tourism Opportunity Development Analysis and Strategy.

Regional Tourism Opportunity Development Analysis and Strategy – This initiative included stakeholder sessions and resident surveys, and will help foster industry cooperation and partnerships, stimulate tourism growth, and identify regional tourism priorities in the short, medium and long term.

The Regional Tourism Brand Value Proposition – This singular statement was developed to set the region apart as a premier destination year-round and ensure everyone in the industry tells a consistent and compelling story about what makes the area special, driving more visitors and boosting the local economy.

Regional Tourism Website Development – Created a central hub for regional tourism information based on the Regional Tourism Brand Value Proposition which includes the Regional Tourism Events Calendar and Tourism Asset Mapping (Tourism Geoportal).

Tourism Asset Mapping – This initiative is

designed to showcase the region's diverse tourism offerings by creating a dynamic visual map of attractions and destinations. This tool helps boost awareness, enhances visitor experiences, and supports local businesses.

Regional Tourism Events Calendar – This centralized platform for sharing information about upcoming activities keeps residents and visitors in the loop about what's happening and encourages them to revisit the calendar regularly in anticipation of the next exciting event.

Developed seasonal maps showcasing the region's top attractions and experiences, helping visitors plan trips, organize routes, and discover hidden gems.

Continued to improve the **regional image database**, with images showcasing tourism assets across the entire region.

Partnership Opportunities – The team continued to partner with the province to ensure alignment with New Brunswick's Tourism Strategy 2026-2031 on opportunities that showcase and benefit our region.

These are examples of some of the initiatives that will ensure the Southeast region continues to be a go-to destination.

Key Fact: The Southeast Region represents 40% of tourism revenue generated across the province. Tourism numbers across the Southeast Region were strong in 2025, with several key attractions reporting double-digit increases in visitors.

Check out the event calendar



Infrastructure Cost-Sharing

In 2025, the team continued to lay the groundwork for better regional coordination and collaboration in sports, recreation, and cultural infrastructure. By establishing a regional approach, they provided a space for communities to discuss cost-sharing opportunities and work together to make the most of available resources.

Some of the key initiatives that are in motion to support this include:

Assessing regional infrastructure needs. The team undertook a comprehensive review to better understand regional needs of sports, recreation, and cultural facilities.

Developing cost-sharing guidelines. The team, in collaboration with communities, is developing clear guidelines for cost-sharing agreements, outlining responsibilities, business case requirements, and a fair partnership agreement to support regional and sub-regional level amenities across the region.

Regional Action Planning for Physical Activity in Communities. The team in collaboration with the Community and Social Development Division has initiated dialogue with municipalities and partners from across the region to identify best practices related to physical activity in communities for all residents.

Regional Transportation

The Regional Transportation Committee has been working to increase transportation accessibility, affordability and availability to support urban, suburban and rural residents, and regional visitors through a connected set of regional transportation providers working individually and collectively as a coordinated, user-friendly network.

Key initiatives for the year included:

Through the **Southeast New Brunswick Regional Transportation Service Feasibility Study**, over 30 presentations were delivered to a wide range of stakeholders, generating strong interest and highly positive feedback on the potential of a regional transportation system for Southeast New Brunswick

Finalizing **Phase 1 of the Regional Transportation Governance Study**, reviewing current structures, identifying gaps and evaluating best practices.

In collaboration with the **University of New Brunswick and the Community Transportation Research Lab**, key reports were finalized:

- Analysis of cellphone data to determine travel demand
- Summary of Urban Rural Rides Travel Data



MOSQUITO360



Who We Are & What We Do

Mosquito360 serves the municipalities of Moncton, Riverview, Dieppe, and Fundy Albert, providing mosquito management services that reduce nuisance biting and support community well-being, helping residents enjoy outdoor public spaces while also contributing to broader mosquito-related risk reduction.

Our approach continues to be rooted in Integrated Mosquito Management (IMM) principles, providing a data-driven, sustainability-oriented strategy that prioritizes targeted interventions. The foundation of our control efforts remains the biological larvicide *Bacillus thuringiensis israelensis* (Bti), which is applied to aquatic breeding sites to disrupt the mosquito life cycle at its most vulnerable stage.

The 2025 mosquito management season focused on targeted nuisance mosquito monitoring and control in priority public areas, supported by continuous field observations and ongoing refinement of site-specific operational knowledge. Program activities included larval habitat reconnaissance and monitoring, targeted larval control where conditions warranted, and enhanced adult mosquito surveillance to improve species-level resolution and strengthen evidence-based decision making.

A major advancement in 2025 was the development of a dedicated mosquito species database alongside the onboarding of a dedicated surveillance role. Together, these improvements substantially increased the program's ability to interpret seasonal trends, differentiate nuisance pressure drivers, and document a reliable baseline for long-term planning.

2025 at a Glance

During the 2025 season, Mosquito360 conducted routine monitoring and larval mosquito control across 182 active sites. Using ecologically responsible practices, the program prioritized early detection and targeted treatment of aquatic larval mosquitoes, with these efforts being supported by both robust larval density and habitat monitoring as well as scaled adult trapping and speciating.

Building on prior seasons, 2025 represented a significant step forward in program refinement and data quality. Field operations continued to expand beyond core larval monitoring to include more rigorous, standardized habitat and environmental metrics, supporting stronger site interpretation and more consistent data-driven decision-making. Aerial surveying and treatment workflows also continued to mature, with ongoing improvements to how survey outputs are captured, interpreted, and applied to treatment planning - helping refine habitat prioritization, treatment timing, and operational efficiency.

A major advancement this season was the foundational work done to strengthen species-level understanding. Through improved identification capacity and the development of a structured species information framework, a more reliable baseline was established to guide longer-term strategy and evaluate the most effective management approaches (including application frequency and habitat-specific priorities).

In parallel, Mosquito360 continued to build its public outreach and social media presence to improve transparency, education, and community engagement – this included a residential mail-out, reaching over 48,000

homes, and the launch of the Mosquito360 webpage and Geoportal.

Seasonal conditions in 2025 followed a more typical pattern early in the summer, with larval habitat availability and monitoring/treatment opportunities generally consistent with historical expectations. However, conditions shifted notably later in the season, when an uncharacteristically prolonged dry period reduced standing water persistence across many typical larval habitats. This late-season dryness, along with periods of fire bans and related operational constraints, limited treatment opportunities. Where feasible, the program continued to maintain monitoring and surveillance to preserve continuity of data collection and to confirm whether larval pressure warranted intervention as habitat conditions changed.

Looking ahead, Mosquito360 will build on this season's progress by refining existing systems, and developing new approaches that improve decision-making, operational efficiency, and long-term program effectiveness.

Key Initiatives

Enhanced surveillance capacity and species resolution - A key outcome of 2025 was the improved ability to generate high-resolution species data and interpret nuisance pressure using a stronger ecological and operational context. Establishing a standardized species database and dedicating time to surveillance and identification improved both the short-term operational picture (what is present, when, and where) and the longer-term baseline needed for trend tracking and future strategy development.

Stronger decision support for targeted management - With improved surveillance inputs, management decisions were better supported by evidence (habitat condition + larval presence/absence + adult nuisance indicators + species composition). This supported more refined, site-specific responses throughout the season by improving habitat prioritization, optimizing treatment timing, and increasing confidence in when intervention was warranted.

Improved data consistency and long-term baseline building - Continuous survey data, paired with improved internal data organization and software implementation, continued to strengthen spatial understanding of mosquito productivity across sites, including recurring larval hotspots, key habitat features, and the ecological drivers that influence mosquito production.

In 2025, additional groundwork was also completed towards integrating an internal data ecosystem that links ground monitoring, aerial survey outputs, treatment records, and public reporting under one umbrella. This resulted in a stronger foundation for future

spatial and temporal modelling, including hotspot mapping, NDVI-based habitat change detection, and habitat proxies such as flow accumulation and sink/depression mapping to better anticipate productive areas.

Adult Trapping & Identification

Adult mosquitoes are trapped then identified by species and genus using microscopy. Successful trapping and identification help the team better understand the breeding behaviours, locations, and potential disease carrying capabilities of local mosquito populations. It also helps identify priority areas for subsequent monitoring and treatment.

- The number of trapping locations surveyed (22) was maintained from 2024 into the 2025 season – with additional efforts being committed to speciation.
- 209 traps were placed and collected throughout the 2025 season.
- Looking at trapping results from the 14 locations consistent with 2024, we saw a 43% decrease in the total number of mosquitoes trapped.
- Across all trapping locations (22) covering the same window (May-August), there was a 31.1% decrease in the total number of mosquitoes trapped relative to 2024.
- Approximately 22% of the total seasonal catch (1,771 individual mosquitoes) were identified to the species level.
- 33 unique species identified.
- *Coquillettidia perturbans* represented 88% of the identified catch.

Cq. perturbans (the cattail mosquito) is a particularly challenging species because its aquatic larvae obtain oxygen through plant tissues, allowing them to remain associated with submerged vegetation in ways that can reduce the effectiveness of conventional larvicide strategies. Because identification was completed on a structured subset of the seasonal catch, the proportions reported reflect species composition within the identified sample. While the strong dominance of Cq. perturbans is consistent with substantial local presence, relative abundance can also be influenced by site selection, trap placement, and seasonal habitat conditions.

From an operational perspective, the relative dominance of Cq. perturbans reinforces the importance of habitat-specific management: conventional Bti-based larviciding remains highly effective for many mosquito species, but Cq. perturbans may be less responsive due to its plant-associated larval behaviour - suggesting that future efforts should continue to emphasize targeted habitat prioritization and timing and evaluate complementary approaches where cattail-dominated habitats drive nuisance pressure.

Larval monitoring and treatment summary

Larval monitoring remained a core operational component in 2025, with over 950 individual site monitoring and treatment operations taking place. Treatment was scaled to match environmental conditions and habitat availability - due to extended dry conditions, some typical larval habitats did not sustain water long enough to support consistent larval development, reducing treatment demand in parts of the season.

Where conditions supported larval development, field teams continued to prioritize:

- Early detection of productive habitats and localized hotspots.
- Targeted larval control when justified by monitoring results
- Consistent documentation of habitat conditions to improve future targeting.

Larvicide Application

The application of granular larvicide (Bti) is the primary direct intervention method by which the Mosquito360 team provides measured reductions in mosquito abundance. Bti reduces mosquito populations by targeting and eliminating these nuisance and vector insects in their larval stage, before they emerge as flying adults. It is important to note that all mosquito genera are aquatic during their larval stage, requiring low flow aquatic habitats, typically being pools of standing water (with as little as 5mm or a tablespoon being sufficient).

Due to the continued prioritization of targeted, IMM-driven applications, along with significant sustained dry periods and decreased total seasonal precipitation relative to 2024, Mosquito360 applied a total of 2,245.2 kg of larvicide - a 50% decrease from 2024.



2025 Highlights

Mosquito levels remained relatively low in areas that typically see higher activity, supported by proactive targeted management, alongside seasonal conditions that reduced standing water persistence later into the season.

Refined aerial surveying and treatment workflows improved monitoring efficiency and helped make larval control more precise, supporting better habitat prioritization and evidence-based responses.

Expanded field metrics and more consistent trapping workflows strengthened in-season decision making while establishing a higher resolution baseline to refine habitat priorities, treatment timing, and long-term management strategies.

When looking at individual trapping locations, mosquito counts were generally lower at most monitored sites compared to 2024, with reductions ranging from

5 to 90%
AND AN AVERAGE
decrease
of 41%
THROUGHOUT THE SEASON.

Comparing average measures of mosquito larvae before and after larvicide application, the team observed

**a total
reduction
of 97.6%**

**IN DIPPED/COUNTED LARVAE
THROUGHOUT THE SEASON.**

When comparing trapping sites consistent between 2024 and 2025 (14 locations), the total adult mosquito catch declined 43%; and looking at total seasonal counts (all sites included over the same seasonal window), we saw a 31% decrease.

Species identification efforts also expanded in 2025, supporting high-resolution understanding of nuisance drivers and treatment susceptibility across the region. A total of 33 unique species were documented within the 2025 identification subset, strengthening the long-term baseline required for Integrated Mosquito Management.



Public Safety Committee

2025 at a Glance

2025 was a productive year for the Public Safety Advisory Committee (PSAC), with a focus on advancing preparedness and strengthening coordination across Southeast New Brunswick. Building on work initiated in previous years, the Committee continued to adapt its priorities in response to evolving regional and provincial contexts.

Planned work related to a regional cellphone and internet coverage study was paused in 2025 while awaiting the province's broader strategy. This decision ensured alignment with provincial direction and avoided duplication of efforts and unnecessary costs. In parallel, New Brunswick Emergency Measures Organization (NBEMO) completed municipal emergency management plans for all member municipalities and the Southeast Rural District, eliminating the need to retain an external consultant for this work.

With emergency plans in place, the Committee shifted its focus toward operational readiness. Discussions centered on moving from planning to implementation through emergency preparedness exercises. Preparatory work began to support the development of a multi-

year regional emergency exercise program, with plans to seek a partner to advance this initiative in 2026.

Early in 2025, PSAC also assumed responsibility for a pilot project focused on household emergency preparedness. The Committee oversaw the purchase and distribution of 72-hour emergency preparedness kits, allocating 25 kits per municipality for vulnerable households. The initiative was well received by first responders and municipal partners, and discussions are underway regarding the potential expansion of the program.

In addition, the Committee led a successful application to the provincial FireSmart program to support the development of a joint wildfire community resiliency plan. The project, which is fully funded by the province, includes six municipalities and the Southeast Rural District and was underway by the end of 2025.

Together, these efforts reflect a year of steady progress focused on preparedness, coordination, and practical initiatives that support public safety across the region.

FINANCE

Led by CFO Stephanie Thorne, the Finance Department ensures the effective stewardship of the Southeast RSC's financial resources, in alignment with the Regional Service Delivery Act, the Procurement Act and its regulations, CPA Canada standards, and other applicable provincial and federal legislation.

The Southeast RSC's annual budget is funded through a diversified mix of revenue streams, including member contributions, commercial operations (Eco360 and Electricity Generation), and provincial and federal grants that support initiatives across all service areas.

Ongoing support from the Province of New Brunswick, through the Regional Service Support Fund introduced in 2023, continues to strengthen the capacity of Regional Service Commissions to deliver mandated services.



Stephanie Thorne

STEPHANIE THORNE
CFO

2025 FINANCIAL RESULTS

CORPORATE SERVICES	Surplus	\$ -
COLLABORATIVE REGIONAL SERVICES	Surplus	\$41,009
LOCAL PLANNING SERVICES (PLAN360)	Surplus	\$287,885
SOLID WASTE SERVICES (ECO360)	Surplus	\$427,428
ELECTRICITY GENERATION SERVICES	Surplus	\$123,213
REGIONAL TRANSPORTATION	Surplus	\$25,260
REGIONAL COMMUNITY AND SOCIAL DEVELOPMENT	Surplus	\$68,387
REGIONAL SPORT, RECREATIONAL AND CULTURAL INFRASTRUCTURE COST-SHARING	Surplus	\$17,471
REGIONAL TOURISM	Surplus	\$6,919
REGIONAL ECONOMIC DEVELOPMENT	Surplus	\$200,354
PUBLIC SAFETY	Surplus	\$7,899
MOSQUITO CONTROL PROGRAM (MOSQUITO360) (Non-Mandated)	Surplus	\$96,714
REGIONAL WASTE COLLECTION SERVICES MANAGEMENT (Non-Mandated)	Surplus	\$48,054

Eco360 Services

Eco360 is responsible for delivering waste management services to all Southeast RSC member municipalities. Service fees are determined by the number of residential units collected and transported to the solid waste facility for disposal.

In 2025, the residential waste fee was lowered to \$44.00 per residential unit with \$4.00 per unit applied to multi-residential properties.

Eco360 Services - 2025 TIPPING FEES	
ICI	
Mixed solid waste	\$129/MT
Properly sorted recyclables and organics	\$55/MT
CONSTRUCTION AND DEMOLITION (C&D)	
Mixed C&D	\$50/MT
Separated wood, shingles, or yard waste	\$15/MT

Eco360 Services - Residential Fees for Member Municipalities				
Members	Residential Units	2025 Rate	Transportation Subsidy	Total Revenue
CAP-ACADIE				
Former Beaubassin-est	3,425	\$44.00	\$ (9.68)	\$117,549
Former Cap-Pelé	1,276	\$44.00	\$ (9.68)	\$43,793
Total	4,701			\$161,343
DIEPPE				
Dieppe	9,940	\$44.00	\$ -	\$437,360
Former Local Service Districts	370	\$44.00	\$ -	\$16,280
Residential Complexes	4,211	\$4.00	\$ -	\$16,844
Total	14,521			\$470,484
FUNDY ALBERT				
Former Alma	191	\$44.00	\$ (9.68)	\$6,555
Former Hillsborough	659	\$44.00	\$ (9.68)	\$22,617
Former Riverside-Albert	213	\$44.00	\$ (9.68)	\$7,310
Former Local Service Districts	1,978	\$44.00	\$ (9.68)	\$67,887
Total	3,041			\$104,370
MAPLE HILLS				
Former Local Service Districts	3,618	\$44.00	\$ -	\$159,192
Total	3,618			\$159,192

MEMRAMCOOK				
Memramcook	2,132	\$ 44.00	\$ (5.06)	\$ 83,020
Residential Complexes	121	\$ 4.00	\$ -	\$ 484
Total	2,253			\$ 83,504
MONCTON				
Moncton	25,928	\$ 44.00	\$ -	\$ 1,140,832
Former Local Service Districts	288	\$ 44.00	\$ -	\$ 12,672
Residential Complexes	14,770	\$ 4.00	\$ -	\$ 59,080
Total	40,986			\$ 1,212,584
RIVERVIEW				
Riverview	7,247	\$ 44.00	\$ -	\$ 318,868
Residential Complexes	2,439	\$ 4.00	\$ -	\$ 9,756
Total	9,686			\$ 328,624
SALISBURY				
Salisbury	951	\$ 44.00	\$ -	\$ 41,844
Former Local Service Districts	2,326	\$ 44.00	\$ -	\$ 102,344
Residential Complexes	72	\$ 4.00	\$ -	\$ 288
Total	3,349			\$ 144,476
SHEDIAC				
Shediac	2,769	\$ 44.00	\$ (9.68)	\$ 95,035
Former Local Service Districts	1,739	\$ 44.00	\$ (9.68)	\$ 59,684
Residential Complexes	1,450	\$ 4.00	\$ -	\$ 5,800
Total	5,958			\$ 160,519
SOUTHEAST RURAL DISTRICT	425	\$ 44.00		\$ 18,700
STRAIT SHORES				
Former Port Elgin	194	\$ 44.00	\$ (9.68)	\$ 6,658
Former Local Service Districts	978	\$ 44.00	\$ (9.68)	\$ 33,566
Total	1,172			\$ 40,224
TANTRAMAR				
Former Dorchester	218	\$ 44.00	\$ (9.68)	\$ 7,482
Former Sackville	2,314	\$ 44.00	\$ (9.68)	\$ 79,419
Former Local Service Districts	983	\$ 44.00	\$ (9.68)	\$ 33,737
Residential Complexes	877	\$ 4.00	\$ -	\$ 3,508
Total	4,392			\$ 124,146
THREE RIVERS				
Former Petitcodiac	575	\$ 44.00	\$ (9.68)	\$ 19,735
Former Local Service Districts	1,201	\$ 44.00	\$ (9.68)	\$ 41,219
Residential Complexes	78	\$ 4.00	\$ -	\$ 312
Total	1,854			\$ 61,266
TOTAL				\$ 3,069,431

Plan360 Services

The Southeast RSC provides local land-use planning services to all members except the municipalities of Moncton and Dieppe. The annual cost of these services is allocated based on the previous year's tax base of each entity. Land-use planning revenues, such as permit fees, are collected by Southeast RSC on behalf of participating members and remitted to them on a quarterly basis.

Municipalities	Local Planning Costs 2025	Local Planning Revenues (remitted quarterly) 2025	Net cost of Local Planning Service
Cap-Acadie	\$ 445,657	\$ 197,376	\$ 248,280
Fundy Albert	\$ 204,274	\$ 109,245	\$ 95,029
Maple Hills	\$ 365,253	\$ 215,446	\$ 149,808
Memramcook	\$ 165,201	\$ 131,399	\$ 33,802
Riverview	\$ 745,186	\$ 600,058	\$ 145,127
Salisbury	\$ 276,740	\$ 285,732	\$ (8,991)
Shediac	\$ 631,430	\$ 574,636	\$ 56,794
Southeast Rural District	\$ 41,268	\$ 17,835	\$ 23,432
Strait Shores	\$ 97,513	\$ 23,765	\$ 73,748
Tantramar	\$ 382,658	\$ 386,925	\$ (4,267)
Three Rivers	\$ 128,034	\$ 168,610	\$ (40,576)
TOTAL	\$ 3,483,213	\$ 2,711,027	\$ 772,186

Grants Received

Securing grants and additional funding from provincial and federal partners has become increasingly important. By actively pursuing these opportunities, the Southeast RSC is able to advance key priorities in the regional strategy while minimizing financial impacts on municipal members. Grants and additional funding listed below were approved during the 2025 calendar year. In keeping with Generally Accepted Accounting Principles, deferred revenue is recorded at year-end as required.

CORPORATE SERVICES	
Province of New Brunswick - Regional Service Support Fund 2025 Allocation	\$ 3,736,735
Province of New Brunswick - Regional Service Support Fund 2024 Allocation	\$ 661,000
COLLABORATIVE REGIONAL SERVICES	
Regional Development Corporation (RDC) - Regional Land-Use Plan	\$ 100,000
Regional Development Corporation (RDC) - Regional Trail	\$ 135,222
Trans Canada Trail – Regional Trail Project	\$ 26,250
SOLID WASTE SERVICES (Eco360)	
Province of New Brunswick - Environmental Trust Fund 2025-2026	\$ 158,300
Electronic Products Recycling Association (EPRA) - New Brunswick	\$ 10,000
REGIONAL COMMUNITY AND SOCIAL DEVELOPMENT	
Economic Social Inclusion Corporation (ESIC) - Administration Support Funding	\$ 62,040
Economic Social Inclusion Corporation (ESIC) - Community Action	\$ 50,000
Economic Social Inclusion Corporation (ESIC) - Community Transportation	\$ 50,000
Community Capacity and Resiliency Committee - Enhancing Community Capacity in Southeast NB	\$ 2,000
Province of New Brunswick - Active Communities Grant Program	\$ 15,000
PUBLIC SAFETY	
Community Capacity and Resiliency Committee - Emergency Preparedness Kits	\$ 2,000
Province of New Brunswick - Resilient Community through FireSmart	\$ 149,500
REGIONAL ECONOMIC DEVELOPMENT	
WorkingNB - Employment Services	\$ 1,500,000
Atlantic Canada Opportunities Agency (ACOA) - Regional Innovation Ecosystem	\$ 73,127
New Brunswick Innovation Foundation Inc. - Newcomer Support Funding	\$ 60,000
Global Affairs Canada - CanExport Grant	\$ 19,875
Regional Development Corporation (RDC) - Organization for Economic Co-Operation and Development (OECD) Event	\$ 130,000
Atlantic Canada Opportunities Agency (ACOA) - Organization for Economic Co-Operation and Development (OECD) Event	\$ 195,000
Opportunities New Brunswick (ONB) - Organization for Economic Co-Operation and Development (OECD) Event	\$ 2,500
Invest in Canada - Organization for Economic Co-Operation and Development (OECD) Event	\$ 5,000
TOTAL OTHER GRANTS AND ADDITIONAL FUNDING	
	\$ 7,143,549

Board and Committee Remuneration & Expenses

All Board Members, Alternates, and non-elected PRAC members receive remuneration for attendance at Board and committee meetings. They are also reimbursed for out-of-pocket expenses incurred in respect to the performance of their duties.

	Municipality / Local Service District	Total Per diems Year 2025	Expenses reimbursed Year 2025	Total Per diems and Expenses Year 2025
BOARD MEMBERS				
Arnold, Dawn	Moncton	\$ 675	\$ -	\$ 675
Black, Andrew	Tantramar	\$ 4,350	\$ 1,091	\$ 5,441
Bourgeois, Maxime O.*	Memramcook	\$ 12,817	\$ 2,750	\$ 15,567
Caissie, Roger	Shediac	\$ 5,034	\$ 1,181	\$ 6,215
Campbell, Robert	Salisbury	\$ 5,350	\$ 570	\$ 5,920
Campbell, Jim	Fundy Albert	\$ 2,625	\$ 831	\$ 3,456
Lapierre, Yvon	Dieppe	\$ 1,575	\$ -	\$ 1,575
LeBlanc, Andrew	Riverview	\$ 6,375	\$ 485	\$ 6,860
Leger, Serge	Cap Acadie	\$ 2,900	\$ 850	\$ 3,750
Ricker, Gaius	Southeast Rural District	\$ 3,475	\$ 414	\$ 3,889
Saunders, Peter	Three Rivers	\$ 3,825	\$ 729	\$ 4,554
Stokes, Jason	Strait Shores	\$ 350	\$ 102	\$ 452
Warren, Erica	Maple Hills	\$ 5,425	\$ 544	\$ 5,969
TOTAL		\$ 54,776	\$ 9,546	\$ 64,322

*Mayor Maxime O. Bourgeois serves as Chair of the Board of Directors, a role that carries broader responsibilities.

	Municipality / Local Service District	Total Per diems Year 2025	Expenses reimbursed Year 2025	Total Per diems and Expenses Year 2025
ALTERNATES				
Bannister, Phyllis	Salisbury	\$ 125	\$ 28	\$ 153
Bourque, Joel	Southeast Rural District	\$ 1,475	\$ 499	\$ 1,974
Boyd, Annemarie Lynn	Strait Shores	\$ 450	\$ 244	\$ 694
Collette-Boudreau, Sylvie	Shediac	\$ 1,250	\$ 286	\$ 1,536
Dupuis, Normand	Memramcook	\$ 375	\$ 121	\$ 496
Estabrooks, Matt	Tantramar	\$ 550	\$ 300	\$ 850
Gingras, David	Maple Hills	\$ 1,200	\$ 169	\$ 1,369
Jones, Stacy	Strait Shores	\$ 125	\$ -	\$ 125
Murphy, Dennis	Three Rivers	\$ 550	\$ 109	\$ 659
Russell, Heather	Fundy Albert	\$ 825	\$ 239	\$ 1,064
Crossman, Shawn	Moncton	\$ 625	\$ 102	\$ 727
Theriault, Paulette	Moncton	\$ 1,575	\$ 191	\$ 1,766
Thibodeau, Ernest	Dieppe	\$ 1,300	\$ 372	\$ 1,672
Thorne, Jeremy	Riverview	\$ 500	\$ 39	\$ 539
Vienneau, Marc-Andre	Cap Acadie	\$ 500	\$ 71	\$ 571
TOTAL		\$ 11,425	\$ 2,772	\$ 14,197
TOTAL - Members & Alternates		\$ 66,201	\$ 12,318	\$ 78,519
NON-ELECTED MEMBERS - COMMITTEES				
Belliveau, Murielle		\$ 1,250	\$ 548	\$ 1,798
Dixon, Stanley		\$ 1,375	\$ 1,143	\$ 2,518
Estabrooks, Linda		\$ 1,750	\$ 749	\$ 2,499
Fullerton, Merrill		\$ 250	\$ 109	\$ 359
Goguen, Valmont		\$ 1,625	\$ 1,113	\$ 2,738
Hurley, Karent		\$ 250	\$ 245	\$ 495
LeBlanc, Edgar		\$ 1,675	\$ 862	\$ 2,537
McMackin, Teri		\$ 1,000	\$ 347	\$ 1,347
Murphy, Kim		\$ 1,250	\$ 483	\$ 1,733
Poirier, Paul		\$ 1,000	\$ 384	\$ 1,384
Rochon, Robert		\$ 975	\$ 319	\$ 1,294
Taylor, Stuart		\$ 1,500	\$ 289	\$ 1,789
Trenholm, Ralph		\$ 1,375	\$ 1,143	\$ 2,518
TOTAL		\$ 15,275	\$ 7,734	\$ 23,009
TOTAL - Elected & Non-Elected		\$ 81,476	\$ 20,052	\$ 101,528

Regional Service Support Fund

The Regional Services Support Fund (RSSF) was established to provide Regional Service Commissions with financial support to assist in effectively implementing the priorities and activities established through their respective regional strategies. Funding provided to the RSCs through the RSSF can offset up to 50% of eligible costs for activities that directly support the goals, priorities and actions identified in their respective regional strategies. Any funds remaining at the end of the year may be transferred to a reserve fund to be used in subsequent years to complete the approved activities.

SOUTHEAST REGIONAL SERVICE COMMISSION 2025 RSSF DETAILS

Total 2025 Allocation	\$ 3,736,735
Unused 2024 Allocation	\$ 661,000
Total Allocation	\$ 4,397,735
2025 Application	\$ 4,397,735

REGIONAL TOURISM PROMOTION

- Approved Activities:**
- Continuous updating and promotion of the Southeast NB Tourism Calendar
 - Creation and Implementation of a Regional Tourism Opportunity Development Strategy
 - Investigate the opportunity to create a Southeast NB Tourism App

Approved RSSF	Actual Expenses	Financing			Carry forward RSSF
		RSC	Partner	RSSF	
\$167,001	\$157,361	\$66,041	\$12,640	\$78,681	\$88,320

Results:
 Regional Tourism efforts enhanced visibility and coordination across the Southeast through ongoing promotion of a centralized tourism calendar, improving access to information for residents and visitors. A Regional Tourism Opportunity Development Strategy was advanced through stakeholder and community engagement, establishing clear priorities to guide future tourism growth and collaboration. Exploration of a regional tourism app was completed and deferred to prioritize higher-impact initiatives.

REGIONAL TRANSPORTATION

Approved Activities:

- Continued partnership with Urban Rural Rides
- Implementation of a Regional Transit System
- Partnership with UNB Transportation Lab

Approved RSSF	Actual Expenses	Financing			Carry forward RSSF
		RSC	Partner	RSSF	
\$336,194	\$218,874	\$85,953	\$23,484	\$109,437	\$226,757

Results:

Regional Transportation initiatives strengthened service delivery and planning across the Southeast through continued support of Urban Rural Rides, who continue enhancing mobility for residents. Significant progress was made toward a Regional Transit System, with strong stakeholder engagement and advancement of governance planning to guide implementation. Data-driven insights were also established through partnerships with UNB, providing a clear understanding of travel demand and informing future Regional Transportation decisions.

REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE COST SHARING

Approved Activities:

- Finalize the Regional Sport, Recreation and Cultural Infrastructure Cost Sharing Needs Assessment and Framework

Approved RSSF	Actual Expenses	Financing			Carry forward RSSF
		RSC	Partner	RSSF	
\$89,493	\$115,234	\$47,391	\$10,226	\$57,617	\$31,876

Results:

Consultants completed the Needs Assessment and the advanced development of cost-sharing guidelines, including clear roles, business case requirements, and equitable partnership structures to support regional and sub-regional amenities. Work will continue into 2026, with formal framework adoption anticipated in early 2026.

→ For a closer look at Regional Projects, see pages 36-39

REGIONAL COMMUNITY AND SOCIAL DEVELOPMENT

Approved Activities:

- Needs Map for the Southeast Region
- Asset Mapping - Phase 2
- Support Housing Continuum Implementation
- Digital Accessibility Project
- Community Capacity Building Sessions
- Community Development Forums
- Community Playboxes
- Food Security Initiatives
- Mental Health Awareness
- Community Action and Transportation Grants

Approved RSSF	Actual Expenses	Financing			Carry forward RSSF
		RSC	Partner	RSSF	
\$520,490	\$721,961	\$225,107	\$187,065	\$309,789	\$210,701

Results:

Regional Community and Social Development initiatives strengthened planning, capacity, and service delivery across the Southeast through completion of a comprehensive nonprofit needs assessment, informing priorities and outreach across all municipalities. Innovative housing solutions were advanced through the launch of a Regional Homesharing Pilot, improving access to safe, affordable housing while reducing social isolation. Significant investments in capacity building engaged hundreds of organizations and participants, while community-focused initiatives—such as playboxes, food security programming, and transportation supports—enhanced quality of life and accessibility across the region. Some projects were deferred to ensure focus on high-impact priorities.

→ For a closer look at Regional Community and Social Development, see pages 32-35

PUBLIC SAFETY COMMITTEE

Approved Activities:

- Support Provincial EMO to undergo studies for all municipalities in the Southeast region.
- Provide Southeast municipalities with Emergency Preparedness Kits to distribute to vulnerable community members

Approved RSSF	Actual Expenses	Financing			Carry forward RSSF
		RSC	Partner	RSSF	
\$75,000	\$58,202	\$27,101	\$2,000	\$29,101	\$45,899

Results:

Regional Public Safety was strengthened through the completion of Municipal Emergency Plans by NBEMO for all Southeast municipalities and the Rural District, improving preparedness while reducing reliance on external consultants. Additional support was provided through the distribution of Emergency Preparedness Kits to vulnerable households, enhancing community resilience and generating strong interest in expanding the program.

→ For a closer look at Public Safety Committee, see page 45

REGIONAL ECONOMIC DEVELOPMENT

Approved Activities:

- Develop a regional workforce aligning with Working NB agreements
- Develop the Southeast Labour Market Partnership Action Plan
- Expand and enhance services to cover the entire region
- Perform a needs analysis of individual municipalities and the region
- Provide business services for newcomers and entrepreneurs

Approved RSSF	Actual Expenses	Financing			Carry forward RSSF
		RSC	Partner	RSSF	
\$1,002,804	\$3,159,553	\$265,919	\$1,890,831	\$1,002,804	\$ -

Results:

Regional Economic Development efforts advanced through the completion of a Workforce Development Strategy aligned with Vision 2035, alongside the relaunch of the Southeast Labour Market Partnership to strengthen collaboration and bilingual implementation. Broad regional engagement informed service delivery and long-term planning, ensuring alignment with community needs. Expanded supports for entrepreneurs and newcomers, including training and over 200 business counselling sessions, strengthened local business development and economic growth across the region.

→ For a closer look at Regional Economic Development, see pages 28-31

REGIONAL COLLABORATIVE SERVICES – REGIONAL TRAIL NETWORK

Approved Activities:

- Year 1 - Construction
- Year 1 - Maintenance
- Year 1 - Fundraising Campaign
- Year 1 - Trail Network Promotion

Approved RSSF	Actual Expenses	Financing			Carry forward RSSF
		RSC	Partner	RSSF	
\$1,416,344	\$636,275	\$212,325	\$113,625	\$310,325	\$ 1,106,019

Results:

12 km of four-season multi-use trail, including three bridges, was constructed in partnership with the Town of Riverview. A Regional Trail branding initiative was also launched to support a future fundraising campaign, with work continuing into 2026.

→ For a closer look at the Regional Trail Network, see page 25

REGIONAL COLLABORATIVE SERVICES – REGIONAL LAND USE PLAN

Approved Activities:

- Create a Regional Land Use Plan for the Southeast Region

Approved RSSF	Actual Expenses	Financing			Carry forward RSSF
		RSC	Partner	RSSF	
\$422,909	\$89,863	\$35,409	\$9,785	\$44,668	\$378,241

Results:

Consultants were engaged, and work began on the first draft of the Southeast Regional Plan. Work will continue into 2026.

LAND-USE PLANNING

Approved Activities:

- Leasehold improvements for new office space

Approved RSSF	Actual Expenses	Financing			Carry forward RSSF
		RSC	Partner	RSSF	
\$250,000	\$ -	\$ -	\$ -	\$ -	\$250,000

Results:

A lease agreement has been signed for new office space which will be ready for occupation mid-2026. These funds will be carried forward.

CORPORATE SERVICES

Approved Activities:

- State of the Region Address
- Vibrant Communities Campaign
- Continued RSC awareness in the Southeast Region

Approved RSSF	Actual Expenses	Financing			Carry forward RSSF
		RSC	Partner	RSSF	
\$117,500	\$ 131,700	\$ 66,200	\$ -	\$ 65,500	\$52,000

Results:

Regional awareness and engagement efforts were advanced through planning for the inaugural State of the Region Address, strengthening communication and regional alignment. Tools were developed to support municipalities in addressing community challenges, including NIMBYism, while ongoing marketing and outreach campaigns increased visibility and awareness of the RSC across the Southeast region.

Contact Information

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Thank you to our Board!

As this term comes to a close, we extend our sincere thanks to all Board members for their dedication, insight, and service. It has been a privilege to work alongside you, and your contributions have been deeply valued.

We look ahead with appreciation and optimism as we prepare to welcome a Board of both new and returning members, and to continue this important work together.



From left to right – Back row: CEO Roland LeBlanc; Mayor Andrew Black (Tantramar); Mayor Erica Warren (Maple Hills); Mayor Maxime Bourgeois (Memramcook); Mayor Yvon Lapierre (Dieppe); Mayor Roger Caissie (Shediac); Mayor Peter Saunders (Three Rivers).

Front row: Mayor Serge Léger (Cap-Acadie); Mayor Robert Campbell (Salisbury); Mayor Andrew LeBlanc (Riverview); Deputy Mayor Paulette Thériault (Moncton); Gaius Ricker (Southeast Rural District); Mayor Jim Campbell (Fundy Albert).



COMMISSION DE SERVICES RÉGIONAUX

**SUD-EST
SOUTHEAST**

REGIONAL SERVICE COMMISSION

**SOUTHEAST REGIONAL SERVICE COMMISSION
HEAD OFFICE**

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